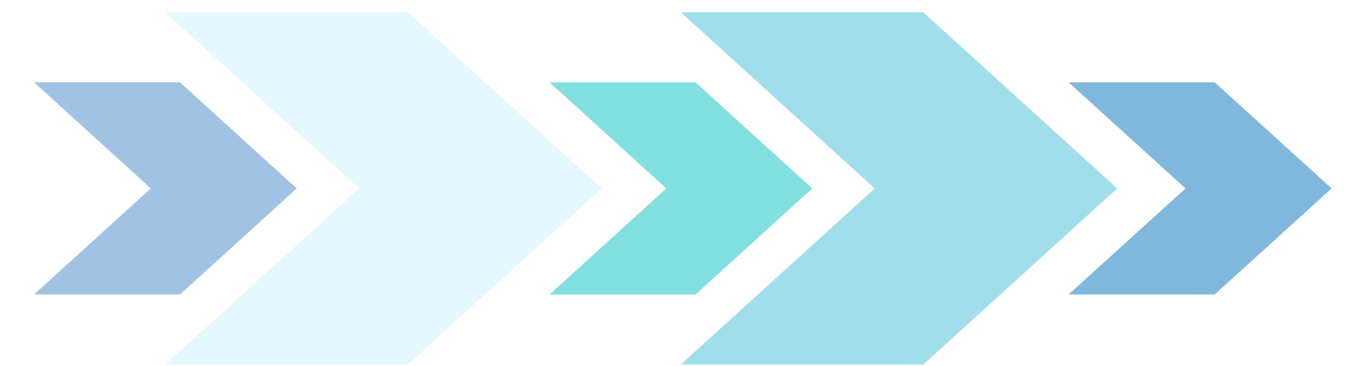


Joint Health Overview and Scrutiny Committee

Hampshire Together programme and Hampshire Hospitals update

30 September 2022



Agenda



- **Introduction** – New Hospital Programme, case for change, and why it matters
- **Our progress** – The process we are following and our goals
- **Pre-consultation engagement** – Overview 2020 to date
- **Our ambition** – The bigger picture, Hampshire Healthcare Campus, and top line timings
- **Investments in Hampshire** – Complete, in progress, planned, and proposed
- **Next steps**
- **Q&A and discussion**


The people we care for




We serve a rapidly growing population of more than **600,000 people** across Hampshire.

HHFT provides care across hospitals in **Andover, Basingstoke** and **Winchester**, as well as in the **community**.



 **Basingstoke**
Basingstoke and North Hampshire Hospital – 450 bedded district general hospital offering core emergency and planned services

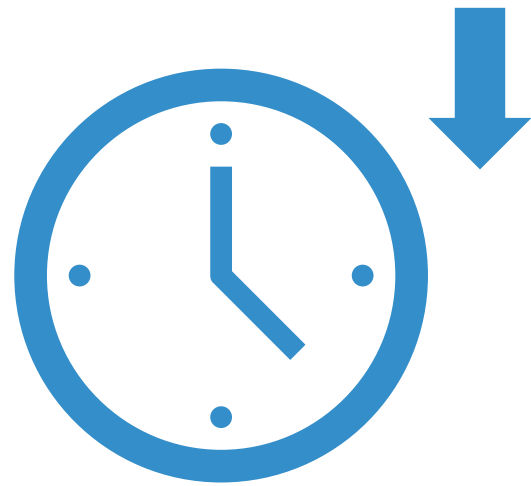
 **Winchester**
Royal Hampshire County Hospital – 450 bedded district general hospital offering core emergency and planned services

 **Andover**
Andover War Memorial Hospital - Community hospital with 28 rehab beds and 10 hospice beds

 **Junction 7**
Potential new site

Demand and capacity overview

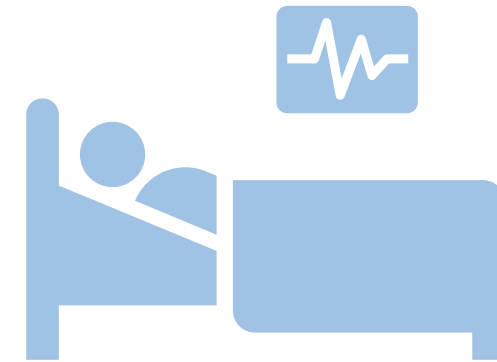
Growth will be driven by:



Reducing length of stay



Developing out of
hospital models of care



Bed numbers

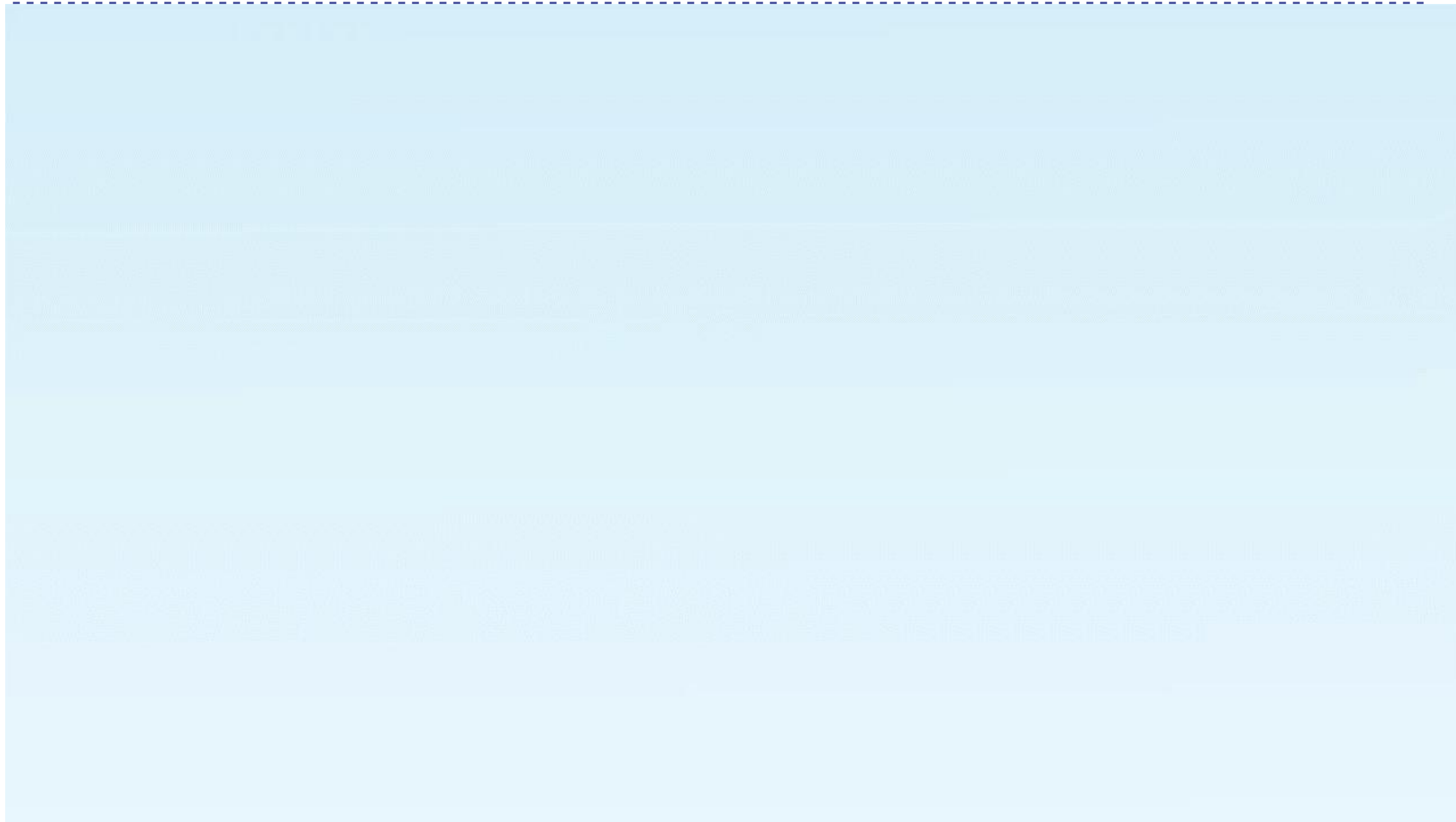


Specialist services

Our case for change



Why it matters



Modernising our hospitals
and health services

Pre-consultation engagement

Engagement to develop proposals



Communications and engagement activity: 2020-2022		
Participants in focus groups & engagement sessions  1,743	90+  updates to councillors and MPs	 Social media followers 1,188
Social media likes, comments & reactions  over 30,000	60+ Mentions in online media 	70+  updates to patients and public
Over 3,300 survey responses and forms competed 	170+  updates to NHS staff and system partners	 Unique website visits 2,588

“ This could be a significant moment in the history of healthcare delivery ”

“ I want everyone to use the same system, so I don't have to keep repeating myself ”

“ If a better site can be found that lots of people need to travel for that shouldn't be discounted ”

“ Will there be an investment in free public transport links to a new hospital? ”

“ Not everyone can travel as far as other people ”

“ I'd be willing to travel further for both consultant and midwife led units ”

“ Telephone and video appointments have been great – it's something we should keep ”

“ Let's not forget that the country is in debt...we need to make sure we invest well ”

- Listening exercise from June 2020 through to the first week in August 2020.
- The Hampshire Together team engaged with local people, staff, and stakeholders.
- Aimed to provide an opportunity for all to share their opinions on the challenges, opportunities and the choices faced by the healthcare system in Hampshire.
- In total **1,976 people or organisations** participated during the listening period.

[Full report available](#)

Methods of engagement



539

feedback forms completed



1,137

participants on virtual events and focus groups



42

responses from direct contact with stakeholders - email, phone, post



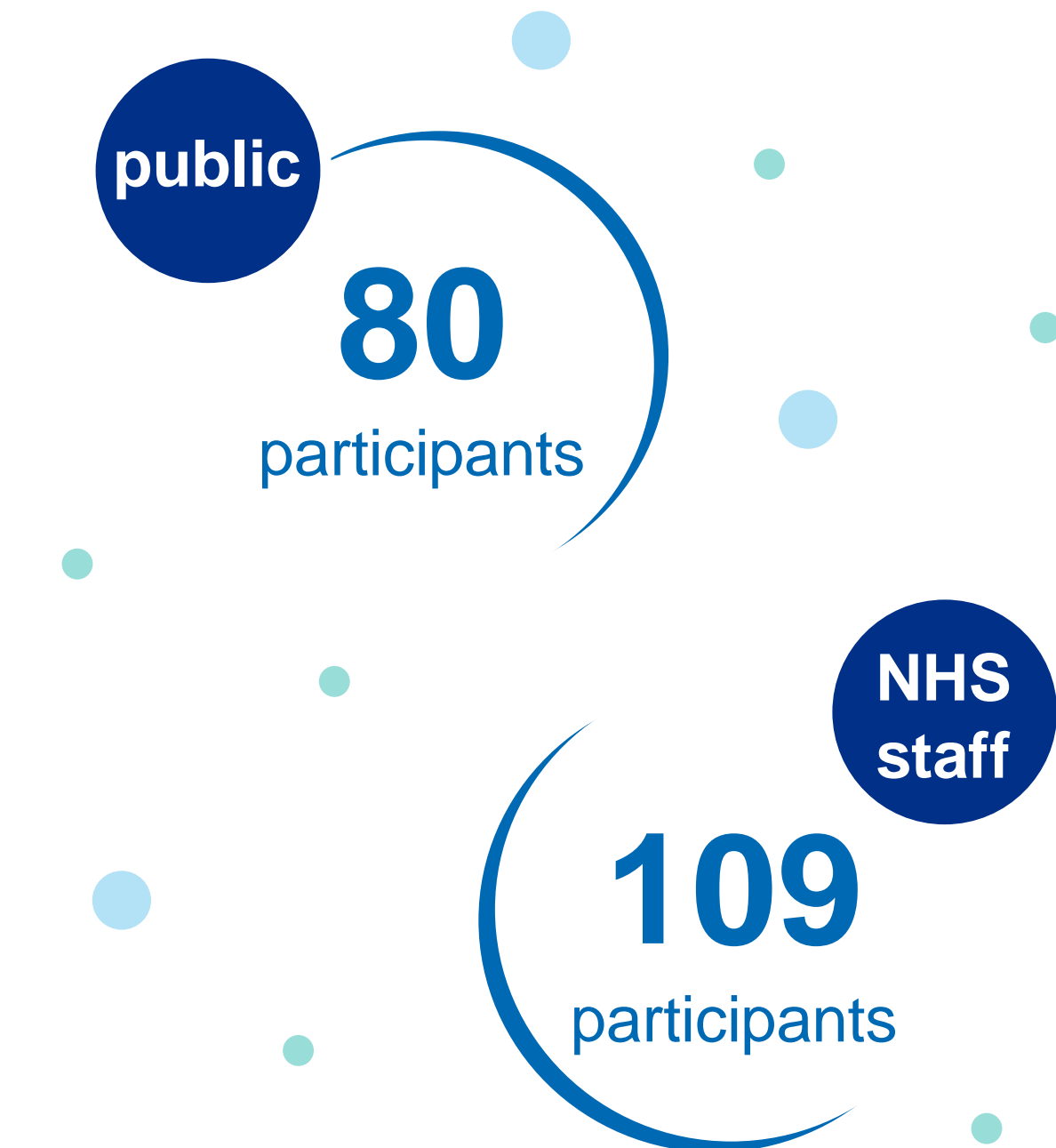
258

participants in NHS staff engagement sessions

2020 to date – Engagement sessions, surveys, and focus groups

January 2021 – March 2021

- **15 focus groups**, both online and in-person (COVID-secure) for the public and NHS staff, with **189 total participant attendance**
- **NHS Staff** – seven divisional focus groups and Area-specific focus groups
- **Focus groups** – eight targeted groups including:
 - Voluntary sector
 - Patient Voice Forum
 - Minority Ethnicities
 - Disability
 - 13 - 16 Year Olds
- **Public Survey** – **1,144 responses** from HHFT staff and public on how people prefer to be engaged with, share feedback on, and get updated on the programme



[Full report available](#)

Our progress

Working together for our population



Our Core Purpose and Vision

Improve outcomes in population health & healthcare	Tackle inequalities in outcomes, experience & access	Enhance productivity & value for money	Support social & economic development
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Together, we will deliver care that is amongst the best in the world, enabling people to lead healthy independent lives

Key to achieving these outcomes

Keep people as healthy and independent as possible	Provide swift access to efficient high quality care for those who need it
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NHS National ICB 2022/23 in-year priorities

Invest in our workforce – with more people and new ways of working, and by strengthening compassionate and inclusive culture.	Respond to COVID-19 ever more effectively – delivering vaccination programme and meeting the needs of patients with COVID-19.	Deliver significantly more elective care to tackle the backlog, reduce long waits and improve performance against cancer waiting times.	Improve the responsiveness of urgent and emergency care and build community care capacity.	Improve timely access to primary care – maximising impact of the investment in primary medical care and primary care networks.
Improve mental health services and services for people with a learning disability and/or autistic people .	Continue to develop our approach to population health management , prevent ill-health and address health inequalities.	Exploit the potential of digital technologies to transform the delivery of care and patient outcomes.	Make the most effective use of our resources – moving to and beyond pre-pandemic levels of productivity when the context allows this.	ICBs and collaborative system working , develop a five-year strategic plan for their system and places.

Tackling **inequalities** in outcomes experience and access

Key local priorities

Isle of Wight Sustainability	Hampshire Together Modernising our hospitals and health services	Portsmouth Urgent and Emergency Care
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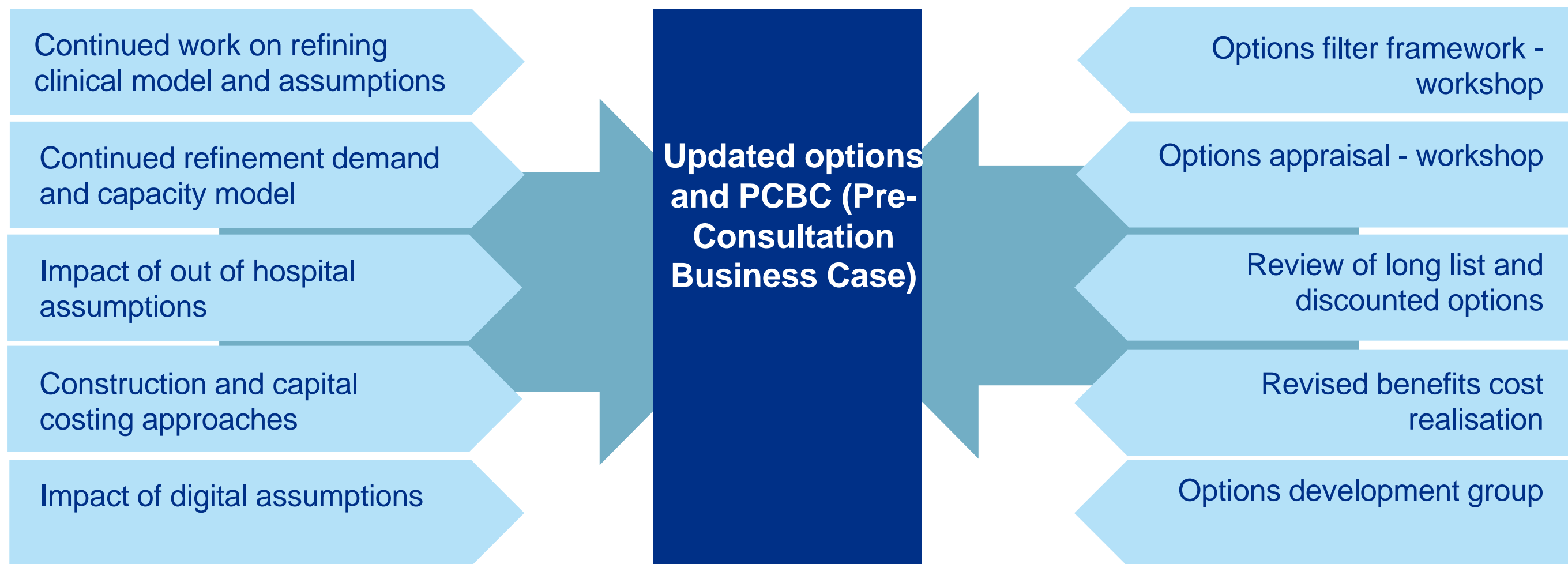
THE INTEGRATED CARE BOARD PRINCIPLES AND PURPOSE



Our progress

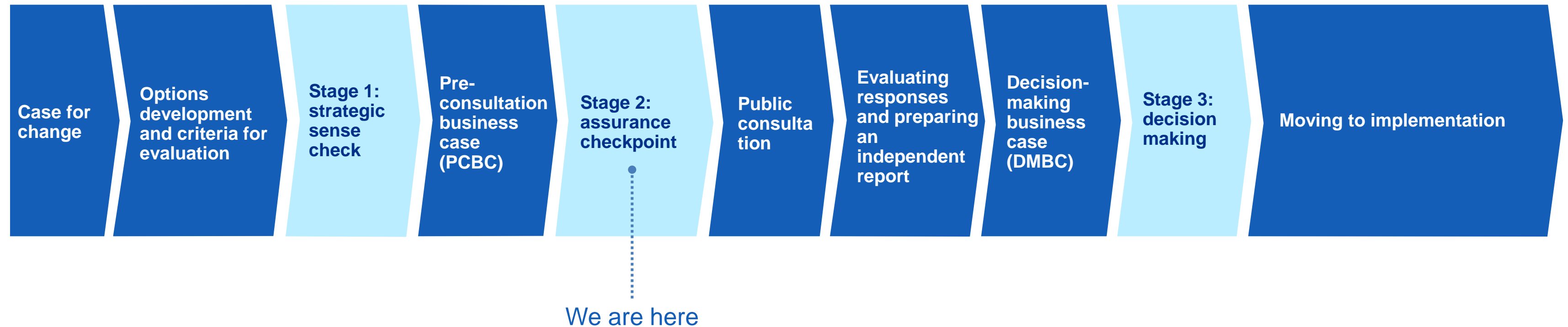
Our current focus is on revisiting, challenging and stretching existing programme assumptions.

Work through Treasury 'Green Book' processes and NHS England's planning and delivering service change process

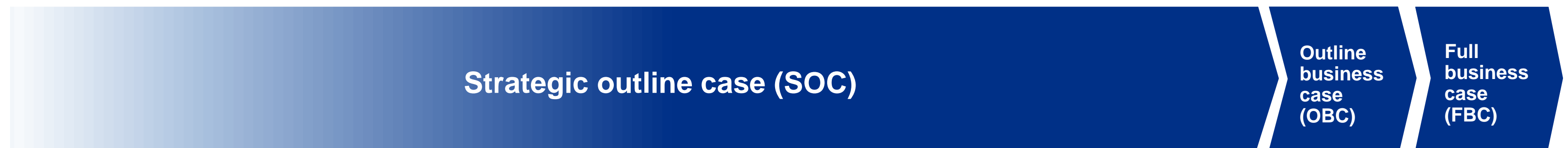


The process we are following

Simplified service change proposal process



Simplified capital proposal process



Meeting the five tests

Strong public and patient engagement



Consistency with current and prospective need for patient choice



A clear, clinical evidence base



Support for proposals from clinical commissioners



Justification of any plans to significantly change hospital bed numbers



Our ambition

The bigger picture - An anchor institution



Economic value

Innovation

Social value

Environmental impact

Health and wellbeing of the population

Hampshire Healthcare Campus



- Vibrant **cross-sector collaborations**
- Co-located physically, and **connected globally**
- Focus on **research, innovation and implementation**
- UK Space Agency partnership: **£5m for space-enabled services**
- **NHS Sustainability Living Lab**



Topline timings



▶ 2022

- Strategic Outline Case submission to NHSE/I

▶ Mar 2025

- Full Business Case submission

▶ Sept 2025

- Construction starts

▶ By 2030

- Doors open



▶ Sept 2024

- Outline Business Case submission to NHSE/I

▶ 2024

- Elective hub opens

▶ Jun 2025

- Full Business Case approval

▶ By 2030

- Construction ends

Investments in Hampshire

Investment in Hampshire



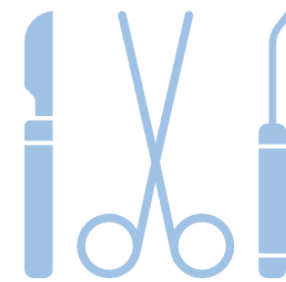
NEW
WINCHESTER
HOSPICE

PHARMACY
FOR THE
FUTURE



INVESTMENT IN
NEW LAB
EQUIPMENT

COMPLETE



ELECTIVE HUB

4 NEW THEATRES AND BEDS FOR
HAMPSHIRE WIDE CAPACITY

EXPANSION OF
CARDIOLOGY SERVICES



INVESTMENT IN NEW
DIAGNOSTIC EQUIPMENT

NEW ORTHOPEDIC
OUTPATIENT DEPARTMENT



PLANNED / IN PROGRESS /
PROPOSED

The new Winchester Hospice

OVER 200
PATIENTS
CARED FOR IN
HOSPICE
ALREADY



ALLIUM CAFÉ AND BEREAVEMENT
SUPPORT FOR FRIENDS AND FAMILY
OF PATIENTS



CHELSEA AWARD
WINNING GARDEN

10
PARKING
SPACES IN
PRIVATE CAR
PARK FOR
BETTER ACCESS

10 hospice beds

£4.4 MILLION PROJECT

30% ONGOING CHARITY COSTS =
£500k A YEAR



PLANNING TO
OFFER HOSPICE
AT HOME



Pharmacy for the future

- **£4 Million investment** in a new pharmacy
- **State of the art equipment**
- Two **robots** managing stock, storage and dispensing
- Medicine **tracking and faster dispensing**
- Remote and **automated stock ordering**



Proposed elective hub

Proposal to build a full-scale new facility **on the site of the Winchester hospital**, that would:

Improve **patient care**

Reduce **waiting times**

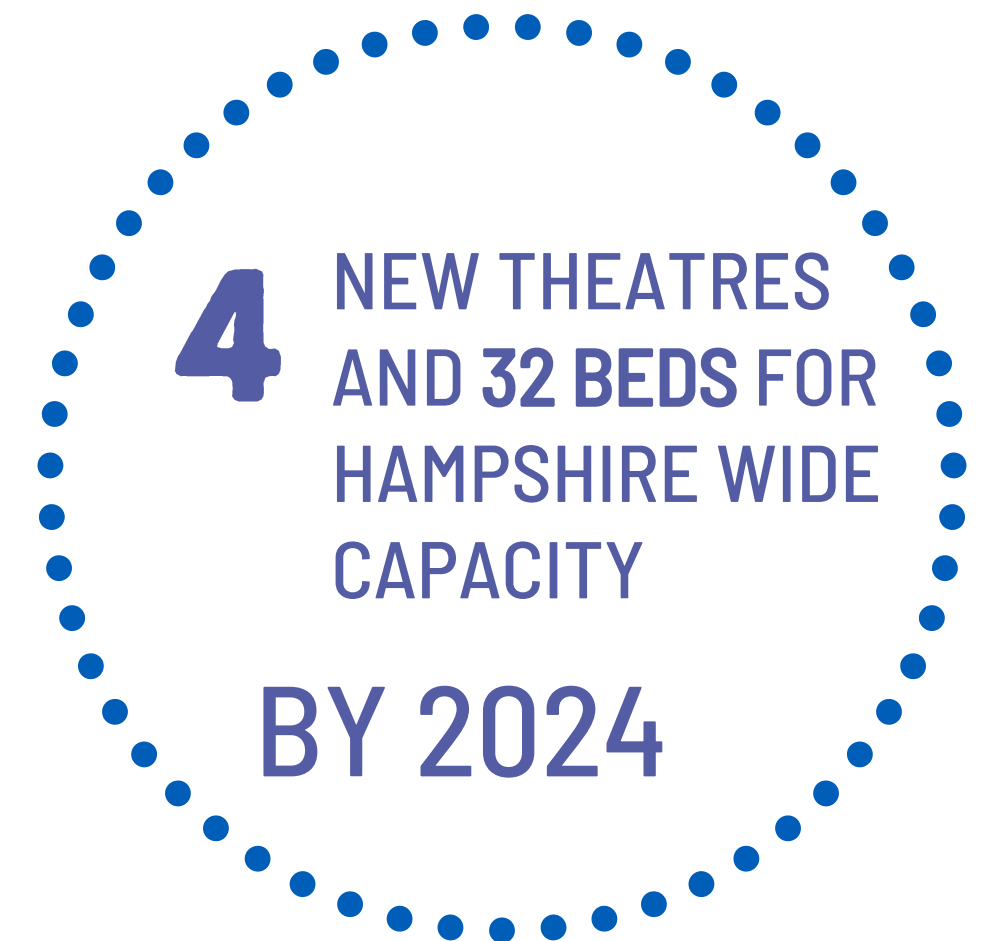
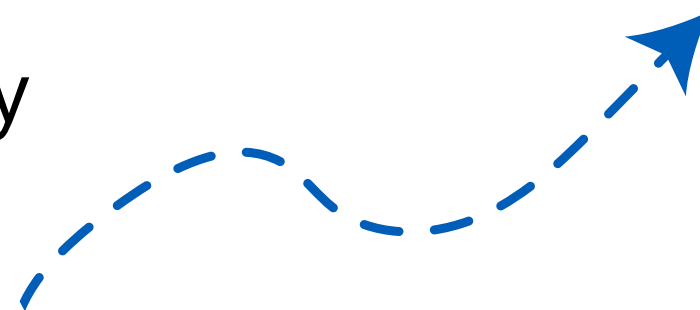
Strengthen clinical practice across the whole system

Become a model of best practice

Enhance resilience

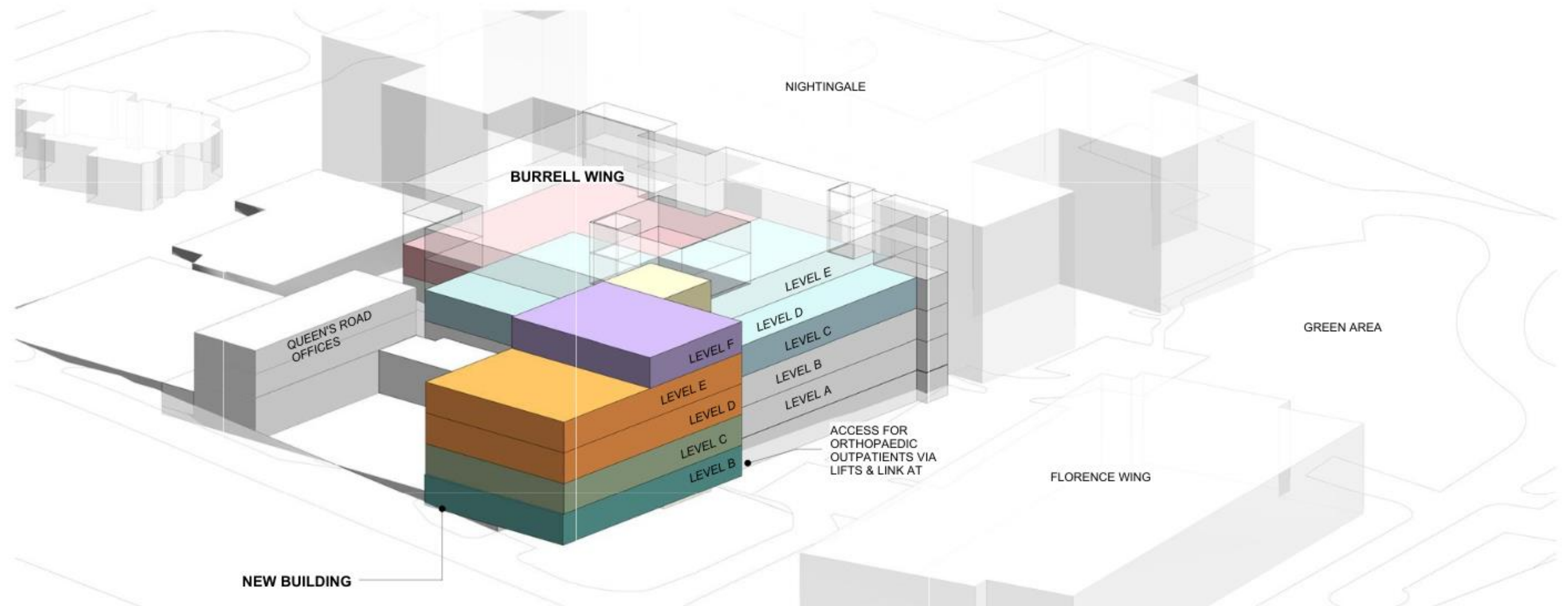
Provide **additional capacity**

Deliver better value for money



CURRENT PROPOSAL

Proposed elective hub



Expansion of cardiology services

- Two new **cardiac catheterisation labs**
- **Increased capacity** to meet current and future demand
- Provision of **curative treatments** for abnormal heart rhythms currently undertaken in other hospitals
- Dedicated **ambulance entrance** to provide direct emergency access to the labs
- **Open floor plan**



Investment in new diagnostic equipment

- 10-year **partnership** agreement with GE Healthcare
- Access to **advanced radiology equipment**
- **Radiology Managed Service (RMS)** including:
 - 120 pieces of radiology equipment
 - Command centre
 - Oncology Cockpit to speed up cancer diagnosis
- **£5million** to create the **Andover Community Diagnostic Centre (ACDC)**, as part of a larger bid within HIOW.
 - This will enable us to increase diagnostic capacity, increase productivity and reduce waits for patients.



Classification: Official



Since the launch of the NHS Net Zero Plan... what have we done at HHFT?

- Created a **Climate Change Taskforce Group** and extended groups to support a new governance structure
- Developed our own **Green Plan** in line with NHS guidance
- Appointed a **Senior Clinical Sustainability Lead** – Dr Carl Brooks
- Hosted Hampshire IOW Wildlife Trust to survey and produce **Biodiversity Action Plans** to support staff wellbeing and improve our green spaces (Charitable Funds supported).

Delivering a 'Net Zero'
National Health Service



JHOSC, HHFT, and IBC – route to consultation and beyond:

- How we can work together
- Meeting plans
- Top line timings
- JHOSC support
- Documentation/ materials



THANK YOU

PLEASE ASK ANY
QUESTIONS YOU MAY HAVE

