

HIWFRA Standards and Governance Committee

Purpose: Approval

Date: 29 July 2022

Title: ANNUAL GOVERNANCE STATEMENT 2021/22

Report of Chief Fire Officer

SUMMARY

- 1. Hampshire and the Isle of Wight Fire and Rescue Authority (HIWFRA) is legally required to publish an Annual Governance Statement (AGS) each year. The Authority has delegated to the Standards and Governance Committee, as per its terms of reference, to consider and approve the Annual Governance Statement, and once approved the AGS will be signed by the HIWFRA Chairman and the Chief Fire Officer.
- 2. The approved AGS will form part of the Annual Statement of Accounts 2021/22, which is a statutory requirement of The Accounts and Audit Regulations 2015.
- 3. The AGS for 2021/22 is attached in **Appendix A** for consideration and approval that the governance arrangements continue to be regarded as fit for purpose in accordance with the Governance Framework.
- 4. The AGS is a retrospective statement of the previous financial year.

BACKGROUND

 Governance comprises the arrangements put in place to ensure our intended outcomes are defined and achieved. Good governance enables fire and rescue authorities to set a strategic policy agenda that meets the needs of communities and to discharge their statutory responsibilities efficiently and effectively.

- 6. The AGS is produced by every local authority following the principles contained within the Chartered Institute of Public Finance and Accountancy (CIPFA) publication titled *Delivering Good Governance in Local Government Framework* 2016 (hereafter known as the Framework 2016).
- 7. The Framework 2016 brings together an underlying set of legislative requirements, governance principles and management processes. The framework recommends that local authorities review their existing governance arrangements against several key principles and report annually on their effectiveness in practice.
- 8. The Framework 2016 sets out the following core principles that form the basis on which effective governance should be built:
 - a) Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law
 - b) Ensuring openness and comprehensive stakeholder engagement
 - c) Defining outcomes in terms of sustainable economic, social and environmental benefits
 - d) Determining the interventions necessary to optimise the achievement of the intended outcomes
 - e) Developing the entity's capacity including the capability of its leadership and the individuals within it
 - f) Managing risks and performance through robust internal control and strong public financial management
 - g) Implementing good practices in transparency, reporting and audit to deliver effective accountability.
- 9. There is a requirement for the AGS to include an agreed action plan to deal with significant governance issues, including reference to actions taken or proposed. It should also include summary of progress of how issues raised in the previous year's AGS action plan have been resolved.
- 10. Guidance on the production of the AGS is produced by the CIPFA and the Society of Local Authority Executives and Senior Managers (SOLACE) in a publication titled *Delivering Good Governance in Local Government Guidance Note for English Authorities*.

HIWFRS GOVERNANCE ARRANGEMENTS

- 11. The process of producing the AGS involves reviewing the effectiveness of a wide range of controls and measures that are indicators of the effectiveness of good governance.
- 12. HIWFRS governance arrangements have been reviewed in accordance with the Framework 2016 and guidance note, which has enabled the AGS 2021/22 to be produced.
- 13. The process of preparing the AGS should itself add value to the effectiveness of the governance and internal control mechanisms. The AGS is a valuable means of communication. It enables the Authority to explain to the community, service users, taxpayers and other stakeholders, its governance arrangements and how the controls it has in place manages risks of failure in delivering its outcomes.

ACTION PLAN

14. The AGS (as seen in Appendix A) incorporates the action plan at Section 6 of significant governance issues which will be addressed during the year 2022/23. An update on progress against actions from the year 2021/22 is detailed at Section 7.

SUPPORTING OUR SAFETY PLAN AND PRIORITIES

- 15. **Public Value**. We plan over the longer-term to ensure our decisions and actions deliver efficient and effective public services.
 - (a) The AGS illustrates the importance we place on ensuring good governance and our commitment to improvement. Implementing good governance supports our Safety Plan and priorities by ensuring an efficient and effective process for decision making. The AGS provides clarity and visibility ensuring the needs of our communities are met alongside delivering public value.
 - (b) In reviewing our existing governance arrangements and identifying areas to be improved, HIWFRS are ensuring accountability for making Hampshire and the Isle of Wight a safer place.

RESOURCE IMPLICATIONS

16. The AGS has no additional resource implications and is prepared at no additional cost to the Service. The work is currently carried out within existing budget and resource from the Governance and Business Support Department within the Corporate Services directorate.

IMPACT ASSESSMENTS

- 17. As detailed within the AGS, the Service has impact assessment mechanisms embedded within its governance process. By identifying impacts early, we can better plan for them, act to mitigate the risk or issue, inform policy and our plans and provide crucial evidence. This ultimately provides assurance to the Service, Authority and our communities that we at all times apply due consideration of change and support informed decision making.
- 18. There are no specific changes as a result of this annual report, and therefore there are no positive or negative impacts to the environment or sustainability which may result due to this report. However, these mechanisms support good governance.

LEGAL IMPLICATIONS

- 19. The AGS is a statutory requirement and explains how the Authority meets the requirements of The Accounts and Audit (England) Regulations 2015 and complies with the principles contained in the Chartered Institute of Public Finance and Accountancy (CIPFA) Delivering Good Governance in Local Government Framework 2016 edition.
- 20. It is a statutory requirement for the AGS to be included within the Statement of Accounts which are to be presented to the Authority in September 2022.

RISK ANALYSIS

- 21. Annual reporting ensures regular review of governance arrangements and monitors how the controls in place effectively manage the risks in delivering the organisation's outcomes. Without this regular review, the organisation may stifle innovation and learning and increase risks in delivering public value and delivery of efficient and effective services to our communities.
- 22. As stated, the AGS is an annual statutory requirement, and therefore if it is not approved may risk statutory non-compliance.

EVALUATION

- 23. It is important that service activities are evaluated to identify what/how we can learn, understand, plan and do better for the organisation and our communities.
- 24. Included in the AGS is the action plan to deal with significant governance issues. Delivery against the proposed action plan in Appendix A will be undertaken across the next year and evaluated in the HIWFRA Annual Governance Statement 2022/23.

CONCLUSION

25. The AGS is submitted to the Authority in accordance with The Accounts and Audit Regulations 2015, for approval and inclusion in the Annual Statement of Accounts 2021/22. It is recommended that Members are to acknowledge that the arrangements continue to be regarded as fit for purpose in accordance with the Framework 2016 and for the approved AGS to be included into the Annual Statement of Accounts to meet the Authority's statutory requirement. The approval of the AGS at this time will ensure the Authority meets its statutory obligations to provide the statement within the Statement of Accounts 2021/22.

RECOMMENDATIONS

- 26. That the Annual Governance Statement (AGS) 2021/22 as set out in **Appendix A** be approved by the HIWFRA Standards and Governance Committee
- 27. That Members acknowledge that the arrangements continue to be regarded as fit for purpose in accordance with the Framework 2016.
- 28. That the approved AGS be included into the Annual Statement of Accounts, to meet the Authority's statutory requirement.

APPENDIX ATTACHED

29. Annual Governance Statement 2021/22 – Appendix A

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